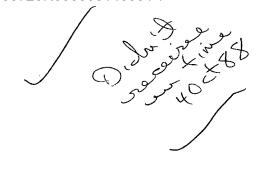
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THE COLLEGE OF WILLIAM AND MARY IN VIRGINIA

PUBLIC POLICY PROGRAM
MORTON 116
WILLIAMSBURG, VIRGINIA 23185
804 253-4311



September 28, 1988

Mr. Robert M. Gates
Deputy Director
Central Intelligence Agency
Washington, D.C. 20505

Dear Mr. Gates:

Let me join Sam Sadler in thanking you for agreeing to participate in the 1988 Parents Weekend Panel. We are quite fortunate to have such a diverse panel for the symposium. As Sam indicated to you, President Paul Verkuil will make a brief presentation relating to William and Mary's past and present contributions to public service and plans for the new Public Policy Program. This will be followed by the panel discussion of which you will be a part. I will serve as moderator and introduce each panelist to the audience. I will then ask each panelist to discuss the following: (1) the way in which William and Mary prepared you for and/or influenced you towards the career path you have chosen; (2) a brief description of your career path and advice to this generation about preparation for public service; (3) the value of a liberal education; and (4) changes in the public affairs area which are likely to influence future career paths and choices of our graduates. I would like to limit each panelist's presentation to ten minutes. This will allow sufficient time for discussion afterwards by the panelists and questions from the audience.

If your schedule permits, I hope to be able to meet you during the Friday evening festivities. In any case, I would like to assemble the panel at 8:45 on Saturday morning to set the final choreography. The symposium will run from 9:00 AM to 10:15 AM.

Please feel free to contact me or my secretary Karen Dolan if you have any questions (804-253-7084 or 804-253-4311). Thank you for your willingness to participate in this program. I look forward to meeting you this weekend.

Sincerely,

David H. Finifter

Director, Public Policy Program

and

Associate Professor of Economics

DHF:ksd